Case Study



Major national healthcare provider seeks assistance to update IT Disaster Recovery Plan

ITBC was engaged by a major national healthcare provider with public and private hospitals and aged care facilities to assist in the update of their IT disaster recovery plan.

Objective

In 2018, the client was undertaking a Data Centre Transformation project and needed to update their IT disaster recovery plan aligning it with best practice and the newly implemented technology.

Problem

- The existing IT disaster recovery plan was dated, was not aligned with implemented technology and therefore posed a significant risk to the client.
- Availability of internal resources in short timeframe to develop and complete an IT disaster recovery plan.
- Lack of internal knowledge of best practice IT disaster recovery plan.
- Ensuring that the plan had a base level of review and robustness to satisfy key stakeholders.
- Two data centres each with two high availability (HA) nodes with applications that could be (re)located to any node

Solution

- IT disaster recovery plan created comprising:
 - Overview
 - DR Team Structure
 - Communications Plan
 - DR Contact Lists
 - Automatic and Manual Failover and Failback between HA nodes
 - Disaster Recovery (Failover) to Alternate site
 - Return Home (Failback) from Alternate site
 - Application validation in order of application priority
 - DR Exercise procedures
- IT disaster recovery policy and framework created.

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Benefits

Uplifted IT Disaster Recovery capability within IT.

The plan walkthroughs allowed the key stakeholders from IT engineers through to IT senior management to increase their understanding of declaration processes; technical recoveries, application testing and exercising processes.

 Wider acceptance of the IT Disaster Recovery Plan

The opportunity of stakeholders to influence the contents of the plan during regular briefings reinforced ownership and acceptance of the plan.

 Consistent content/format across Business Continuity Plans

The enhanced plans have a consistent content and format across the organisation, promoting ease of usability during an incident.

• Business Impact Analysis Review

As stakeholders understanding of the recovery process increased, they realised there was some misalignment of application business impacts and ratings within the BIA due to a misunderstanding of BIA process. The client is considering additional work to review the BIA process.

 Enhanced BC and Crisis management capabilities

The deployment of an external IT DR consultant provided "value add" by undertaking intense technical writing over a short timeframe; freeing the organisation's staff to focus energy on completing the data centre transformation project.

IT DR enhancements in other areas were also realised.

• The organisation is better prepared to manage an incident.

IT management have greater confidence that IT is better prepared than ever to manage a DR incident that may impact the ability of the business to operate and supply critical services.